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FORM

DDI #02031-86 4 June 1986

MEMORANDUM FOR: All DI Office Directors

All DI Office Deputy Directors

FROM: Associate Deputy Director for Intelligence

SUBJECT: FY-87 Research Program

1. The Directorate's FY-87 research program will be packaged in three parts: (a) a concise five-year outlook statement that the DI front office will draft (b) a section highlighting a dozen or so specific research areas that we think are especially timely, substantively important, and relevant to policy decisions that will be coming up in the next 18 months; and (c) office programs and subject and title indexes displayed as they have been in past years.

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- 2. I have attached a list of the topics Dick and I believe should form the second part of this program. I would like each of you who are named as coordinators to assemble an appropriate senior level interoffice group to review the status of our collective work on your designated issue. Please produce a written report that does three things:
 - -- Identifies and describes the important questions we should address in each of these areas (note, but do not feel bound by my suggested subtopics).
 - -- Lays out a sensible research effort that we will implement.
 - -- Lists specific papers we can reasonably expect to publish in FY-87.

Hopefully, the planning the offices have already done will provide a solid base for your work, but take the initiative where appropriate to task new research and production. We want a solid program in each of these areas.

3. We will look to you to oversee our production of longer term intelligence on these issues in FY-87, and your group probably should stay in existence to see this work through. If

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it is appropriate, however, note in your report to Dick and me if the necessary work is well in hand, that somebody is in charge, and that your group can be disbanded. We will have no separate crosscutting themes as such in '87. Some of your issues obviously are "crosscutting" in the sense that they involve several offices and/or geographic areas, others are single office or single issue projects.

4. Because our office research programs are well along in the planning stages, I believe it is essential that we move quickly on these issues to be sure we protect appropriate manpower and assign proper priority to these undertakings. Accordingly, please forward the material requested in paragraph two directly to me by COB Wednesday, 25 June.

John L. Helgerson

Attachment: As stated



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